FY 2017 - 2018 Ashford Board of Education Budget Presentation

to the **Ashford Board of Finance**

March 2, 2017

James Rupert, Chair, Ashford Board of Education Dr. James Longo, Superintendent



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Introduction - Ashford Board of Education James M. Rupert, Chairperson

On behalf of the Ashford Board of Education, I welcome our residents and taxpayers to view the proposed budget of the Ashford Board of Education. Thank you for your interest in education and for taking the time to familiarize yourself with the information contained in this document. We hope that you will have the opportunity to ask great questions and reach informed conclusions. As you begin to review this document please know that the Board was fortunate and pleased to have interested citizens engage in our process this year. As we moved forward in that process, it became very apparent that those citizens would settle for nothing less than progress and excellence. Our goal became just that, to create a budget that represents progress and continues to support excellence. It is our belief that this budget achieves both of those goals.

Introduction – Superintendent of Schools James P. Longo, Ed.D

A school budget is a controlling factor in the ability of the school district to advance and to provide students with the highest quality education available. We develop our budget with our students in mind. Everything that we ask for is part of a plan to ensure that we can offer students a quality educational experience. An experience that will prepare them for the competitive world that they will encounter in high school, post-secondary school and/or career. The budget that we are presenting to you is a prudent, well-balanced proposal that is designed to efficiently utilize resources in a way that balances student needs with community resources.

We ask that you consider this budget in light of the fact that we have been able to avoid significant budget increases for two years, and as a result we are now faced with inevitable increases in many aspects of our operating expenses.

We have spent the past eight years making Ashford School one of the best in the region. We have updated our curriculum evolving into a S.T.E.A.M. (Science, Technology, Engineering, Arts and Mathematics) model designed to prepare our students for the complexities of the modern world. We have also worked to update our facility, equipment, technology and grounds in a way that creates a clean and safe environment for our students to learn. This budget proposal is the product of participation by community members, staff, faculty, and administration.







Concerns Related to the Connecticut State Budget Crisis

We are all aware the governor is putting together a state budget proposal that addresses the current and long-standing state budget deficit. The state budget issues will not be resolved prior to the approval of the Ashford School budget. While the governor's initial proposals present a dire picture; it has yet to be subject to discussion or compromise. I ask that we all step back and create our budget in a way that does not negatively impact a generation of Ashford students. Severe reductions in school funding, in anticipation of what the state may do, would be premature and from which it would be difficult to recover, especially if the final compromises are not as bad as the initial proposals. If we value our students, then the students of today and tomorrow deserve the same quality education as the students of yesterday. I ask that as you review this budget and when considering that final bottom line, you remember that behind these numbers are the children of Ashford.

Ashford School Mission Statement

To present a school district that supports all students in achieving their highest educational and personal potential as productive citizens of the diverse, multicultural, and global, 21st century community in which they will live.

Enrollment and Per Pupil Expenditure History

| Year | October 1st | Per Pupil Expenditure | Educational Cost | | |
|-----------|-----------------|-----------------------|-------------------------|--|--|
| | PK-8 Enrollment | PK - 8 | Sharing Grant | | |
| 2013-2014 | 423 | \$ 17,089.48 | \$ 3,932,659 | | |
| 2014-2015 | 415 | 17,817.00 | 3,933,350 | | |
| 2015-2016 | 397 | 18,697.91 | 3,921,094 | | |
| 2016-2017 | 406 | 18,241.72* | 3,881,522** | | |
| | | | | | |

Sources: CT State Department of Education; EdSight; Public School Information System (PSIS); CT Finance Project
*Pending filing of annual expenditure report (ED001)

** Preliminary - as of January 2017

District per pupil expenditures are computed annually by the Connecticut Department of Education. In its basic form it represents the annual budget divided by the number of students enrolled as of October 1st. Per pupil expenditures are typically higher for smaller districts such as ours, as you are dividing the district's operating expenses by a smaller number of enrolled students. For the most part, the addition or subtraction of students does not change operating expenses such as employee wages, utilities, building maintenance and transportation; for example, operating a school of four hundred students may not differ greatly in terms of per pupil cost than that a school with four hundred and fifty, especially if the fifty additional students are spread throughout the grades.

For this reason, per pupil expenditures are not very helpful in calculating the education budget in a small town. However, it should be noted that Ashford per pupil costs are comparable to those of neighboring communities. The per pupil expenditure table above includes the Educational Cost Sharing grant (ECS) allocated to Ashford by the Connecticut State Department of Education. ECS funds are applied to the gross Per Pupil Costs that a town must bear for the education of its PK-12 students and aids in lowering the costs borne by the town. In 2014-2015, the per pupil cost for an Ashford School student was offset by \$6,931 in state funding and \$499 in federal funding, resulting in a net Ashford per pupil cost of \$10,387.

Budget History Summary

| Budget Year | Approved Budget Amount | % Change Inc/(Dec) |
|-------------|---------------------------|--------------------|
| | | |
| FY 17-18 | \$ 7,602,592 BOE Proposed | 2.65% |
| FY 16-17 | \$ 7,406,140 Budget | (0.02%) |
| FY 15-16 | \$ 7,423,071 Budget | 1.8% |
| FY 14-15 | \$ 7,288,036 Budget | 3.6% |

Summary of FY 18 Budget Over 2016 - 2017 2.65% Increase

Individual item costs are integrated and found in the document under the appropriate lines

- Continued support of the STEAM curriculum
 - A school that builds its curriculum and instructional strategies upon a STEAM (Science, Technology, Engineering, Arts and Mathematics) foundation is designed to present a multi-disciplinary, integrated curriculum that is compatible with the 21st Century job market and the skills that it will require for success.
- Maintenance of Robotics and our Extended Day After School Activities
 - o Our special programs separate Ashford School from many of our regional competitors. Our students enjoy a full menu of programs that enrich and expand upon their educational experience.
- Addition of a (1.0FTE) Library/Media Certified Staff Member
 - A Library/Media Specialist adds depth to our ability to teach reading, writing, and research as well as integrates the use of technology and creates a central core to our instructional space.
- Increase of 2.5FTE Special Education paraprofessionals as necessitated by student enrollment
 - During this past year, changes have occurred requiring the addition of paraprofessional staff including the re-enrollment of an outplaced student and enrollment of new students with specified needs. These additions occurred after approval of FY17 budget and are accounted for in the proposed FY18 budget.
- Addition of a part-time (0.2FTE) Facilities Manager
 - As our building ages it becomes increasingly important to foresee potential problems and manage upkeep and maintenance of our key mechanical systems. This position will ultimately save us money in the long run by keeping one step ahead of an aging facility.
- Budget for legal costs associated with upcoming non-certified employees (MEUI) collective bargaining negotiations
 - o During alternating years contracts for different bargaining units begin.

Navigating Changes and Innovations in our Budget Through this Narrative Document

All changes in the 2017-2018 Board of Education proposed budget are represented in this document showing a four-year window of expenses and highlighting all significant changes.

The following are included:

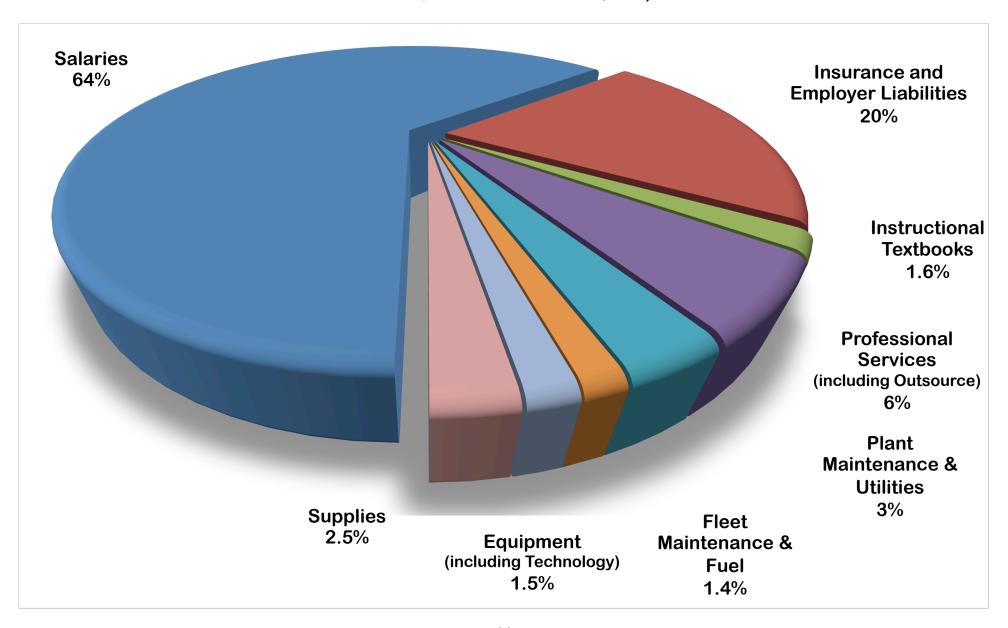
- 2014-2015 approved budget & audited actual expenses
- 2015-2016 approved budget & audited actual expenses
- 2016-2017 approved budget
- Proposed 2017-2018 budget
- Object lines are listed individually showing dollar increases and percentage over/under last year

This document is set up by object codes. That is the easiest way to find and understand items that form the budget. Each object represents a category of spending and the explanations provide insight into the evolution of our spending.

ASHFORD BOARD OF EDUCATION SUMMARY OF THE BOARD'S PROPOSED BUDGET \$ 7,602,592 2.65% BUDGET INCREASE \$ 196,452

| Object/ Account | Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget FY 17-18 | Change <u>\$</u> | <u>Change</u> <u>%</u> | <u>% of</u> Budget | Portion of 2.65% Increase |
|--------------------|-------------------------------|-----------------------|-------------------------------|-----------------------|-------------------------------|-----------------------|---------------------------------------|---------------------|---------------------------|-----------------------|---------------------------|
| | | Α | В | С | D | E | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| 111 | Certified Staff | 2,939,557 | 2,819,546 | 2,947,376 | 2,919,572 | 2,998,986 | 3,168,048 | 169,062 | 5.64% | 41.67% | 2.28% |
| 112 | Non-Certified Staff | 1,392,725 | 1,374,337 | 1,480,134 | 1,443,131 | 1,546,322 | 1,690,456 | 144,134 | 9.32% | 22.24% | 1.95% |
| 200 | Insurance | 1,209,191 | 1,083,642 | 1,018,356 | 1,053,525 | 1,126,229 | 1,043,818 | (82,411) | -7.3% | 13.73% | -1.11% |
| 205 | Other Insurances | 332,631 | 311,366 | 405,432 | 399,869 | 463,828 | 470,731 | 6,903 | 1.49% | 6.19% | 0.09% |
| 312 | Instructional Improvement | 36,750 | 40,649 | 38,500 | 50,136 | 44,500 | 49,800 | 5,300 | 11.91% | 0.66% | 0.07% |
| 319 | Professional Services | 256,100 | 199,015 | 240,400 | 223,493 | 262,106 | 321,164 | 59,058 | 22.53% | 4.22% | 0.80% |
| 321 | Utilities | 78,000 | 61,305 | 72,000 | 65,600 | 67,396 | 67,874 | 478 | 0.71% | 0.89% | 0.01% |
| 322 | Maintenance | 91,760 | 117,644 | 101,668 | 158,524 | 99,159 | 104,484 | 5,325 | 5.37% | 1.37% | 0.07% |
| 323 | Equipment Maintenance | 3,600 | 1,821 | 3,600 | 2,968 | 4,567 | 680 | (3,887) | -85.11% | 0.01% | -0.05% |
| 324 | Liability Insurance | 35,390 | 44,965 | 46,799 | 32,252 | 40,226 | 44,305 | 4,079 | 10.14% | 0.58% | 0.06% |
| 331 | Transportation | 69,908 | 69,908 | 73,375 | 31,536 | 82 | 22,582 | 22,500 | 27439.02% | 0.30% | 0.30% |
| 340 | Communication | 11,500 | 13,191 | 12,000 | 13,101 | 14,004 | 21,362 | 7,358 | 52.54% | 0.28% | 0.10% |
| 370 | Outside Services | 350,700 | 391,360 | 505,831 | 350,993 | 320,739 | 143,800 | (176,939) | -55.17% | 1.89% | -2.39% |
| 390 | Purchased Services | 50,672 | 42,837 | 46,172 | 50,348 | 22,600 | 23,199 | 599 | 2.65% | 0.31% | 0.01% |
| 410 | Supplies | 133,984 | 162,754 | 129,018 | 133,457 | 159,086 | 181,533 | 22,447 | 14.11% | 2.39% | 0.30% |
| 411 | Fuel, Heating | 106,651 | 107,568 | 105,000 | 103,818 | 67,494 | 68,499 | 1,005 | 1.49% | 0.90% | 0.01% |
| 412 | Fuel, Transportation | 53,500 | 44,556 | 50,500 | 40,901 | 31,481 | 32,651 | 1,170 | 3.72% | 0.43% | 0.02% |
| 420 | Textbooks | 11,965 | 17,648 | 2,000 | 8,695 | 6,727 | 4,648 | (2,079) | -30.90% | 0.06% | -0.03% |
| 430 | Library Books | 3,566 | 728 | 0 | 0 | 4,000 | 1,080 | (2,920) | -73.00% | 0.01% | -0.04% |
| 540 | Equipment | 66,263 | 316,329 | 118,311 | 279,177 | 81,236 | 113,602 | 32,366 | 39.84% | 1.49% | 0.44% |
| 640 | Dues & Fees | 22,624 | 36,590 | 26,099 | 30,597 | 29,872 | 27,777 | (2,095) | -7.0% | 0.37% | -0.03% |
| 700 | Audit Adjustments | 31,000 | 0 | 500 | 0 | 15,500 | 500 | (15,000) | -96.77% | 0.01% | -0.20% |
| | Total Objects Summary | 7,288,036 | 7,257,760 | 7,423,071 | 7,391,713 | 7,406,140 | 7,602,592 | 196,452 | 2.65% | 100% | 2.65% |

ASHFORD BOARD OF EDUCATION <u>SUMMARY OF BOARD'S PROPOSED BUDGET \$ 7,602,592</u> 2.65% BUDGET INCREASE \$ 196,452



Object 111 - Certified Staff Salaries

This object reflects an increase of 5.6% over last year's budget. A mediated three-year collective bargaining agreement begins July 1, 2017. Therefore, teacher salaries are mandated. Salaries account for the bulk of the budget increase.

This object includes the salaries for all professional staff in positions that require state certification such as teachers and administrators. For FY17-18 we are proposing the addition of a new Library/Media specialist. This is a certified position designated to focus on teaching research strategies, enhance the reading and writing programs, contribute to working with gifted and talented students, as well as conduct reading groups and turn our Library into a learning center.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Budget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 2,939,557 | 2,819,546 | 2,947,376 | 2,919,572 | 2,998,986 | 3,168,048 | 169,062 | 5.64% | 41.67% | 2.28% |

The above figures include the following significant items:

- $**The\ listed\ items\ below\ are\ only\ highlighted\ figures\ with\ significant\ increases\ and/or\ decreases.$ For complete list of expenditures, see Appendix B
- All currently employed certified staff receive a general wage increase associated with mediated contracted salary schedule
- 01-1100-111-00000 Elementary Certified Staff \$49,312 increase due to realignment from Middle School Certified staff
 - A teaching position formally classified as Middle School has been reclassified as Elementary School. Not an additional position, rather a reclassification.
- 01-1101-111-00001 Middle School Certified Staff decreased by \$11,521 due to realignment to Elementary Certified staff
 - The decrease does not match the increase listed above because the line is also influenced by other teachers changing salary lanes or seniority steps.
- 01-1103-111-01003 Art Certified Staff \$11,599 increase. Actual salary is above the estimated budget amount for 16-17
- *****NEW***** Library/Media Certified Staff \$50,125 increase for new position
- 01-1109-111-00009 Phys. Ed/Health Certified Staff \$23,649 increase due to REAP grant funding were allocated to professional development training expenses
- 01-0112-111-03012 Program Directors & Coordinators \$7,147 increase in stipend amounts for existing positions, per the 2017-2020 AEA collective bargaining agreement
- 01-1200-111-01120 Special Ed Certified Staff \$9,899 increase due to negotiated wage increases and decline in federal funding of IDEA grant

Object 111 - Projected Certified Staff Assignments/Enrollment for 2017-2018

Elementary

| Licincitaly | | | | | | | | | | |
|--------------|-----------|------------|--|--|--|--|--|--|--|--|
| Grade | Number of | Full Time | | | | | | | | |
| | Teachers | Equivalent | | | | | | | | |
| | | | | | | | | | | |
| AM PreK | 2 | 1.0* | | | | | | | | |
| | | | | | | | | | | |
| PM PreK | 2 | 1.0* | | | | | | | | |
| | | | | | | | | | | |
| K | 3 | 3.0 | | | | | | | | |
| | | | | | | | | | | |
| 1 | 3 | 3.0 | | | | | | | | |
| | | | | | | | | | | |
| 2 | 3 | 3.0 | | | | | | | | |
| | | | | | | | | | | |
| 3 | 3 | 3.0 | | | | | | | | |
| | | | | | | | | | | |
| 4 | 3 | 3.0 | | | | | | | | |
| PK - 4 | | | | | | | | | | |
| Spanish | 1 | 1.0 | | | | | | | | |
| K -4 | | | | | | | | | | |
| Science | 1 | 8.0 | | | | | | | | |
| K-4 Reading | | | | | | | | | | |
| Intervention | 1 | 1.0 | | | | | | | | |
| Special | | | | | | | | | | |
| Education | 3 | 2.5 | | | | | | | | |
| Speech | | | | | | | | | | |
| Pathology | 1 | 1.0 | | | | | | | | |
| School | | | | | | | | | | |
| Psychology | 1 | 1.0 | | | | | | | | |
| | | | | | | | | | | |
| TOTAL | 27 | 25.3 | | | | | | | | |

Middle School

| Grade | Number of | Full Time |
|--------------|-----------|------------|
| | Teachers | Equivalent |
| | | |
| 5 | 2 | 2.0 |
| | | |
| 6 | 3 | 3.0 |
| 5 & 6 | | |
| Robotics | 1 | 0.2 |
| 5-8 | | |
| Spanish | 1 | 1.0 |
| 5-8 Reading | | |
| Intervention | 1 | 1.0 |
| 7 & 8 | | |
| Social | | |
| Studies | 1 | 1.0 |
| 7&8 | | |
| Language | | |
| Arts | 1 | 1.0 |
| 7 & 8 | | |
| Science | 1 | 1.0 |
| 7 & 8 | | |
| Math | 1 | 1.0 |
| Special | | |
| Education | 3 | 2.5 |
| School | | |
| Psychology | 1 | 1.0 |
| | | |
| TOTAL | 16 | 14.7 |
| | | |

Specials

| -F : 32423 | | | | | | | | | |
|--------------|-----------|------------|--|--|--|--|--|--|--|
| Grade | Number of | Full Time | | | | | | | |
| | Teachers | Equivalent | | | | | | | |
| PK - 8 | | | | | | | | | |
| Art | 1 | 1.0 | | | | | | | |
| PK- 8 | | | | | | | | | |
| Music | 2 | 2.0 | | | | | | | |
| PK-8 | | | | | | | | | |
| PE/Health | 2 | 2.0 | | | | | | | |
| PK-8 | | | | | | | | | |
| Writing and | | | | | | | | | |
| Technology | 1 | 1.0 | | | | | | | |
| K-6 | | | | | | | | | |
| Math | | | | | | | | | |
| Intervention | 1 | 1.0** | | | | | | | |
| | | | | | | | | | |
| TOTAL | 7 | 7.0 | | | | | | | |
| | | | | | | | | | |

Enrollment/Average Class Size***

| <u> </u> | | | | | | | | | |
|---------------------------------------|----------|---------|--|--|--|--|--|--|--|
| Grade | Students | Average | | | | | | | |
| PK | 48 | 12 | | | | | | | |
| K | 32 | 11 | | | | | | | |
| 1 | 37 | 12 | | | | | | | |
| 2 | 41 | 14 | | | | | | | |
| 3 | 35 | 12 | | | | | | | |
| 4 | 44 | 13 | | | | | | | |
| 5 | 30 | 15 | | | | | | | |
| 6 | 43 | 14 | | | | | | | |
| 7 | 40 | 20 | | | | | | | |
| 8 | 40 | 20 | | | | | | | |
| TOTAL | 390 | *** | | | | | | | |
| Based on Feb. 2017 enrollment data*** | | | | | | | | | |

^{*}There are a total of four ½ day preschool sessions per day. Preschool receives partial funding through School Readiness and IDEA Grants.

^{**}Math Interventionist salary is partially funded through Title I funds.

^{***}All class sizes are estimated and subject to change pending enrollment changes and outcome of PreK and Kindergarten screenings.

Object 112 - Non-Certified Staff Salaries

This line has increased by 9.3% over last year's budget

This object includes salaries for staff members whose positions do not require a state certification. This includes substitute teachers, paraprofessionals, custodians, bus drivers, cafeteria staff, district office and school support staff, mechanic, nurse, and consultants. The increase in this line is primarily caused by the addition of 2.5 FTE special education paraprofessionals hired after the current budget had already been approved. This was necessitated by the enrollment of new students and to add support for students brought back from outplacement. It is also impacted by the negotiated wage increases for members of the non-certified employee union, MEUI, and negotiated salary increases with non-union employees. Additionally, a new part-time position has been proposed to oversee management of our school facility, custodial and maintenance staff.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------|
| 1,392,725 | 1,374,337 | 1,480,134 | 1,443,131 | 1,546,322 | 1,690,456 | 144,134 | 9.32% | 22.24% | 1.95% |

The above figures include the following significant items:

- **The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B
- 01-1100-112-00010 Regular Education Paraprofessionals (7.0 staff FTE) BOE funds 5.75 FTE, remaining 1.25 FTE funded through the School Readiness Grant.
 - \$ 14,664 increase represents hourly wage increases and addition of quarterly professional development/staff meetings, as requested by members of our Board of Education
- 01-1200-112-02120 Special Education Paraprofessionals (16.5 staff FTE) all are BOE funded positions
 - \$ 92,381 increase due to positions added in FY 17 after budget approval, new special education program needs that will continue into the next school year, hourly wage increases, addition of quarterly professional development/staff meetings
- *****NEW**** Facilities Manager \$20,000 increase for new part-time position to oversee staff, building and grounds and upcoming Capital Projects
- 01-2550-112-01255 Drivers \$37,359 decrease due to replacement of only 1 of 2 resignations received on August 2016 based on redesign of more efficient routes

Object 200 - Insurance

This line has decreased by 7.3% over last year's budget.

This object reflects the cost of medical and dental insurance, group life, and workers' compensation liability insurances for all employees. This line is the second most impactful line in the budget after salaries. This object is not entirely under the control of the Board of Education, but determined by collective bargaining, the medical benefit marketplace, and by the coverage selections of employees. The certified staff contract provides a higher employee cost share percentage from 13.5% in FY17 to 14.5% in FY18.

Due diligence is performed to ensure that the anticipated budget is reasonable based upon most currently available information. This line remains an estimate because employees may choose individual, two-person, or family coverage as well as waive insurance entirely receiving a waiver fee rather than coverage and those choices are finalized well into the budget process. By contract, employees elect their insurance plan annually after the budget process has begun and may change it if there is a qualifying change in family circumstances. Estimates are based on the current list of employees, the coverage they have chosen and increases in the cost for medical/dental premiums. There will be no increase in medical premiums in FY18 and dental premium increase has been capped at 5%. (This was originally budgeted 6.8% but actuals were 2.1% during FY17)

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY16-17 | FY17-18 vs. FY16-17 % Decrease | % Of Budget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------|--------------------------------------|----------------|---------------------------------|
| 1,209,191 | 1,083,642 | 1,018,356 | 1,053,525 | 1,126,229 | 1,043,818 | (82,411) | -7.32% | 13.73% | -1.11% |

The above figures include the following:

- **The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B
- 01-2200-200-01220 Medical/Dental Insurance \$ 86,855 decrease as a result of reductions in the Board's cost-share per collective bargaining agreements and a significantly lower renewal rate, as mentioned above.
- 01-2200-200-02220 Worker's Compensation Insurance \$ 4,489 increase based on estimates provided by CIRMA

01-2200-200-01220 Medical/Dental Insurance Budget Analysis

| Group | Number Enrolled Medical | Number Enrolled Dental | BOE Cost Share Medical | BOE Cost Share Dental | Projected Cost Medical | Projected Cost Dental |
|----------------|-------------------------------|------------------------------|---------------------------|--------------------------|------------------------------|---|
| Ashford | Education Asso | ociation | 85.5% | 85.5% | | |
| Single | 17 | 17 | \$ 6,607.70 | \$ 455.79 | \$ 112,331 | \$ 7,748 |
| 2 Person | 7 | 7 | 15,131.65 | 916.55 | 105,922 | 6,416 |
| Family | 12 | 16 | 18,501.52 | 1,506.55 | 222,018 | 24,105 |
| | | | | | | |
| | of Education - Co | | 90% | 90% | | |
| Single | 0 | 0 | \$ 7,436.66 | \$ 474.23 | \$ 0 | \$ 0 |
| 2 Person | 1 | 1 | 17,029.98 | 953.64 | 17,030 | 954 |
| Family | 3 | 3 | 20,882.62 | 1,567.51 | 62,468 | 4,703 |
| | | | | | | |
| Munic | ipal Employees Independent | Union | 90% | 90% | | |
| Single | 13 | 14 | \$ 7,436.66 | \$ 474.23 | \$ 96,677 | \$ 6,639 |
| | ipal Employees | Union | 90% of | 90% of | | |
| | Independent | | Single+80%* | Single+80%* | | |
| 2 Person | 5 | 6 | 15,964.06 | 900.37 | 79,280 | 5,402 |
| Family | 7 | 7 | 19,335.29 | 1,446.04 | 135,347 | 10,122 |
| | | | | | | |
| Board of I | Education Admi | nistration | 90% | 90% | | |
| Single | 1 | 1 | \$ 7,436.66 | \$ 474.23 | \$ 7,437 | \$ 474 |
| 2 Person | 1 | 1 | 17,029.98 | 953.64 | 17,030 | 954 |
| Family | 4 | 4 | 20,882.62 | 1,567.51 83,290 | | 6,270 |
| | | | | | | |
| Total Premiums | | | FY 18 \$ 971, 519 | FY 17 \$1,058,375 | Variance (\$86,855) | Includes Single Coverage for new position |

^{*}For members with coverage other than single, cost share is computed at 90% of the cost of single coverage, plus 80% of the cost for dependents.

Source: December 2016 Membership Information

Object 205 - Other Insurances

This object is increased by 1.5% over last year's budget.

This object contains the employer-match payments to Social Security and Medicare as well as unemployment compensation costs that are paid on a claims-made basis (our unemployment coverage is self-insured and therefore paid only when employees leave). Included in this category are employer contributions to the Board's sponsored 403(b) retirement plan, contractual contributions to 403(b) plans for certain certified staff, healthcare waivers payments for non-certified and certified employees, Health Savings Accounts (H.S.A.) employer-match for employees participating in the Board's healthcare plans and insurance premium costs for retired teachers who were contractually eligible to receive board medical benefits upon retirement.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 332,631 | 311,366 | 405,432 | 399,869 | 463,828 | 470,731 | 6,903 | 1.49% | 6.19% | 0.09% |

The above figures include the following:

**The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

- 01-2200-205-01220 Social Security/Medicare Costs \$12,467 increase due to increase in wages
- 01-2200-205-02220 Non-Certified Retirement Costs \$16,612 increase due to 403b employer contributions -going from 4.5% to 5.5%, per collective bargaining agreement
- 01-2200-205-03220 Unemployment Compensation Cost \$26,926 decrease due to no anticipated claims received

Object 312 - Instructional Improvement

This object is increased by 11.9% over last year's budget.

This object contains costs associated with curriculum development, off-site teacher workshops and workshop registration fees, district professional development days, state required teacher mentors, and tuition reimbursement as outlined in collective bargaining agreements, and substitute employee wages for staff members attending off-site workshops.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % of Budget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 36,750 | 40,649 | 38,500 | 50,136 | 44,500 | 49,800 | 5,300 | 11.91% | 0.66% | 0.07% |

The above figures include the following:

• *****NEW**** Admin Tuition Reimbursement - \$4,000 for tuition reimbursement available for administrators

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 319 - Professional Services

This object is increased by 22.5% over last year's budget.

This object covers a variety of services provided to students from outside service providers. Most are necessary to accommodate the needs of special education students. Such services include outsourced speech, occupational, physical and behavior therapies, outside evaluations and assistive technology services for special education students, and annual Pre-K occupational therapy screenings, as well as volunteer background checks.

Fluctuations in these services vary from year-to-year, and are based on known and anticipated needs of children who are, or are anticipated to be enrolled during the 2017-2018 school year. It should be noted that such services are provided based upon professionally prescribed needs assessments and may change as enrollment changes.

Services to the district that fall under this object also include legal advice, training for Special Education teachers, financial statement audits, consultants (school medical advisor and others), and data processing charges. Generally, this object reflects needed services that the district cannot provide itself.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 256,100 | 199,015 | 240,400 | 223,493 | 262,106 | 321,164 | 59,058 | 22.53% | 4.22% | 0.80% |

The above figures include the following:

- \$60,000 increase in Outsourced Speech, Physical Therapy, Evaluations, Behavioral and Occupation Therapy services based upon students brought back to Ashford School from outplacement status during FY16-17 after budget formation
- 01-2200-319-02220 Audit \$6,000 increase for new OPEB actuarial valuation which is required every 3 years

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 321 - Utilities

This object is increased by 0.7% over last year's budget.

This object reflects the electric utility costs associated with Constellation New Energy, who is our supplier, and Eversource, our energy distributor. A contract with Constellation New Energy is negotiated by the Town for all town-owned buildings including Ashford School. A fixed rate per kWh contract was negotiated with the Town that will result in an anticipated increase in utility costs for 2017-18.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % of Budget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 78,000 | 61,305 | 72,000 | 65,600 | 67,396 | 67,874 | 478 | 0.71% | 0.89% | 0.01% |

The above figures include the following:

• 01-2540-321-00254 Plant Utilities - \$478 slight increase based on fixed rate and historical consumption

 $^{**}The\ listed\ items\ below\ are\ only\ highlighted\ figures\ with\ significant\ increases\ and/or\ decreases.$ For complete list of expenditures, see Appendix B

Object 322 - Maintenance

This object is increased by 5.4% over last year's budget.

This object represents a broad spectrum of facility, equipment and maintenance costs; some required by law or statute. Boiler maintenance, rubbish removal, asbestos monitoring, water system maintenance and testing, fire equipment maintenance, sanitary system maintenance, generator maintenance, grounds upkeep, roof maintenance, HVAC maintenance, general facility maintenance and repairs, as well as Special Education and administrative equipment maintenance are reflected in this object.

Costs for routine preventative maintenance are within this object. Given the age of the facility, there are times that routine maintenance is not sufficient and additional expenditures are required for repairs. While largely anticipated through ongoing assessment of our mechanical systems, there are unavoidable fluctuations in maintenance expenses from year-to-year.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 91,760 | 117,644 | 101,668 | 158,524 | 99,159 | 104,484 | 5,325 | 5.37% | 1.37% | 0.07% |

The above figures include the following:

• 01-2540-322-15254 HVAC Maintenance - \$4,965 increase to address scheduled maintenance with new vendor pricing

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 323 - Equipment Maintenance

This object is decreased by 85.1% from last year's budget.

This object includes maintenance and upkeep of instructional equipment. This includes physical education, music, audio-visual and technology equipment. Costs in this category may fluctuate from year-to-year as a result of equipment wear issues that arise during the budget year. The estimated maintenance account is based upon our best estimates of the cost of routine repairs, upkeep and the expectation that equipment will require service as the year progresses.

Much of our school's technology equipment is relatively new. Therefore, we anticipate having lower repair and maintenance costs for the next couple of years.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Decrease | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 3,600 | 1,821 | 3,600 | 2,968 | 4,567 | 680 | (3,887) | -85.11% | 0.01% | -0.05% |

The above figures include the following:

• 01-2600-323-02260 Tech Equip Maintenance - \$3,997 decrease reflecting lower anticipated equipment maintenance costs

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 324 - Liability Insurance

This object is increased by 10.1% over last year's budget.

This object includes our plant and transportation liability insurances as well as student accident insurance for students that participate in sports and go on school-sponsored field trips. The renewal for plant and transportation liability insurance is handled by the town. Costs attributed to this object are impacted whenever there are changes in liability limits as defined by the town as well as adjusted based upon prior year claim experience.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 35,390 | 44,965 | 46,799 | 32,252 | 40,226 | 44,305 | 4,079 | 10.14% | 0.58% | 0.06% |

The above figures include the following:

• Increase due to CIRMA expense for Plant and Transportation insurance based on 2016-2017 bills received and a guaranteed maximum 3% annual increase, net of corresponding reduction in Region 19 cost share

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 331 - Transportation

This increase reflects a new expense for FY 18, therefore, there is a large percentage increase of 27439% over last year's budget

In past years, driver wages for the transportation of special education students were reported in this object. Beginning in FY 17 those expenses were moved into Object 112 with other non-certified salaries and wages.

This object covers transportation costs pertaining to cooperative arrangements with other districts such as the required transportation of displaced or homeless students residing in, or relocated to, the Ashford School District. This includes transportation both to and from Ashford.

Previously this object only covered the cost of tolls & parking during field trips. In FY 18 this object will also cover the cost of displaced student expenses.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % of Budget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 69,908 | 69,908 | 73,375 | 31,536 | 82 | 22,582 | 22,500 | 27439.02% | 0.30% | 0.30% |

The above figures include the following:

• 01-2550-331001120 Regular Transportation - \$22,500 new expense based on the shared cost of transporting a displaced student. Cost is shared with EASTCONN

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 340 - Communication

This object is increased by 52.5% over last year's budget.

This object includes the cost of monthly telephone service, postage, internet and advertising. In previous years, the cost of internet services had been provided free of charge by the Connecticut Education Network. A large part of this increase reflects service fees for internet. Funding support of the education network was eliminated by the state in 2016 and that cost is now borne by local school districts.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 11,500 | 13,191 | 12,000 | 13,101 | 14,004 | 21,362 | 7,358 | 52.54% | 0.28% | 0.10% |

The above figures include the following:

- 01-2200-340-01220 Teleph
- Telephone \$986 increase due to recurring maintenance services associated with the new phone system
- 01-2200-340-03220
- Internet \$5,400 increase caused by loss of federal funding to CT Education Network (CEN) resulting to direct charges for districts using internet and filters

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 370 - Outside Services

This object is decreased by 55.2% from last year's budget.

This object represents outplacement tuition costs for special education students, students who choose to opt to attend magnet schools, as well as students receiving homebound instruction and/or attending summer school. These costs are impacted by the needs of our students and are subject to fluctuation from year-to-year based upon student enrollment. In addition, magnet school enrollments seats are lottery-based, therefore, we often are not informed of required tuition obligations until after the budget is created and adopted.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Decrease | % 01 Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 350,700 | 391,360 | 505,831 | 350,993 | 320,739 | 143,800 | (176,939) | -55.17% | 1.89% | -2.39% |

The above figures include the following:

Special education placements are based upon known and anticipated needs of students as determined by a planning and placement team. Supporting materials are confidential.

| • | 01-1101-370-05120 | Magnet School Out-of-District Tuition - \$8,700 decrease, based upon the anticipated return of a student to |
|---|----------------------|---|
| | | Ashford School |
| | 04 4000 0 0 0 0 4400 | 0 1 |

• 01-1200-370-01120 Outplacement Tuition - \$175,863 decrease represents previously outplaced students returning to Ashford School

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 390 - Purchased Services

This object is increased by 2.7% over last year's budget.

This object includes mileage reimbursement costs for school-related travel, printing, bus parts and outside repair costs for maintenance of our fleet of buses and vans, as well as the cost of our space utilization at the town garage.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 50,672 | 42,837 | 46,172 | 50,348 | 22,600 | 23,199 | 599 | 2.65% | 0.31% | 0.01% |

The above figures include the following:

• 01-220-390-01229 Contract Mileage - \$430 slight increase for professional development training travel

 $^{**}The\ listed\ items\ below\ are\ only\ highlighted\ figures\ with\ significant\ increases\ and/or\ decreases.$ For complete list of expenditures, see Appendix B

Object 410 - Supplies

This object is increased by 14.1% over last year's budget.

This object, more than any other, reflects the thoughtful work of the teaching staff. While developing the budget we ask teachers to consider specialized supplies that they may need for their classroom. After teachers are surveyed during the budget development process approved requests are included in this object.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Budget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 133,984 | 162,754 | 129,018 | 133,457 | 159,086 | 181,533 | 22,447 | 14.11% | 2.39% | 0.30% |

The above figures include the following:

- Total of \$8,000 increase in Supplies budget to accommodate growing STEAM programs, such as Greenhouse, Gardens, Satellite (including classroom support), Weather and GIS
- Total of \$4,000 increase in Supplies budget to support Elementary Math and Language Arts
- Total of \$4,000 increase in Supplies budget to support Middle School Math and Reading
- Total of \$5,700 increase in Supplies budget to enhance Physical Education and Health classes
- Total of about \$10,000 increase in Special Education supplies budget including Medical supplies, for support of students' special education needs addressed and serviced in-house
- 01-2600-410-02260 Technology Middle School Supplies \$5,220 increase for one-to-one initiative technology support

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 411 - Plant Fuel

This object is increased by 1.5% over last year's budget.

This object includes the cost of heating oil for the school. Fuel is purchased by negotiated contract with Dime Oil and price is locked for specified quantity of fuel. Any fuel needed beyond the contracted amount is paid at market price. This line also includes propane costs for heating the bus drivers' shed.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 106,651 | 107,568 | 105,000 | 103,818 | 67,494 | 68,499 | 1,005 | 1.49% | 0.90% | 0.01% |

The above figures include the following:

The renewal of Dime Oil contract locked in heating oil at \$1.89/gallon. As a member of a local consortium we are able to take advantage of the low prices when they become available on the commodity market. In FY 17, we were able to lock in heating oil at 1.877/gallon.

With the new rate applied to historical consumption, the projected expense for FY17-18 is slightly increased.

Object 412 - Fleet Fuel

This object is increased by 3.7% over last year's budget.

This object represents vehicle fuel costs for the transportation of students and maintenance of school grounds. It includes diesel for the buses and gasoline for our vans and ground maintenance equipment. Like heating oil, diesel is purchased by negotiated contract with Dime Oil for a specific quantity.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 53,500 | 44,556 | 50,500 | 40,901 | 31,481 | 32,651 | 1,170 | 3.72% | 0.43% | 0.02% |

The above figures include the following:

In accordance with Object 411, Transportation Fuel shares the same slight increase from the Dime Oil contract netting reimbursements from transportation services provided to Region 19.

Object 420 – Textbooks

This object is decreased by -30.9% from last year's budget.

This object includes the costs of new or replacement school textbooks and classroom periodicals used in instruction of our students. Textbooks are replaced on a cycle determined by the age of our current resources as well as curricular changes that occur at the state level. We have been purchasing support textbooks over the past few budget cycles to accommodate upgrades in curriculum as determined by the Connecticut's Common Core. While the percentage decrease is significant, the actual amount of money devoted to textbooks is marginal. Increasingly this number is reduced as more emphasis is placed upon software and technology and less on hard copies of textbooks.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Decrease | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 11,965 | 17,648 | 2,000 | 8,695 | 6,727 | 4,648 | (2,079) | -30.9% | 0.06% | -0.03% |

The above figures include the following:

• Most of the teachers' requests have been purchased in this current year with grant funds to alleviate this cost for FY17-18







Object 430 - Library Books

This object is decreased by -73% from last year's budget.

This object reflects the purchase of school library books that may be checked out for use by students. We are trying to build a library with more non-fiction and interest-based material to increase student reading and content learning. Our purchases of library books serve this goal and reflect continued curricular transition to the STEAM model. In FY2016-2017 we were able to supplement this allocation with grant funds allowing us to keep the general fund cost of this line at a minimum.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Decrease | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 3,566 | 728 | 0 | 0 | 4,000 | 1,080 | (2,920) | -73.0% | 0.01% | -0.04% |

The above figures include the following:

• With much of the purchasing occurring in this current year to update the library inventory and most of the anticipated increase in library book purchases scheduled to be funded by grant funds, we are able to reduce the general budget for FY17-18.

Object 540 - Equipment

This object is increased by 39.8% over last year's budget.

This object includes instructional, administrative, and maintenance equipment costs. It also includes the copier lease, special education adaptive equipment, all technology equipment (computers, printers, SmartBoards), and subject specific equipment for music, art, and physical education.

A major contributor to this object is a new initiative plan to increase the use of technology by next year's 7th grade students through initiation of a one-to-one laptop program. This pilot program was designed to utilize technology and familiarize our students with programs that they will encounter in high school.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Increase | % 01 Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 66,263 | 316,329 | 118,311 | 279,177 | 81,236 | 113,602 | 32,366 | 39.84% | 1.49% | 0.44% |

The above figures include the following:

- 01-2600-540-00260 Technology Middle School Equipment \$28,413 increase due to purchase of 25 MacBook computers for a one-to-one laptop program serving the graduating class 2020
- 01-2600-540-04260 Technology Tech Ed Equip \$5,000 increase to provide support for purchase of new equipment

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 640 - Dues and Fees

This object is decreased by -7.0% from last year's budget.

This object includes the cost of all dues and fees for the board of education, administration and special education. This includes memberships in the Connecticut Association of Boards of Education (CABE), the Connecticut Association of School Superintendents (CAPSS), and all curriculum specific associations. It also includes costs for professional development for those employees that are not covered by collective bargaining agreements.

It also includes mandatory physical exams and drug screening for bus drivers.

The memberships maintained by the Ashford School District are those that all area and regional districts participate in to keep informed and to receive the services they provide.

| FY14-15 Approved Budget | FY14-15 Audited Actual | FY15-16 Approved Budget | FY15-16 Audited Actual | FY16-17 Current Year Budget | FY 17-18 Proposed Budget | FY17-18 vs. FY16-17 Budget | FY17-18 vs. FY16-17 % Decrease | % Of Rudget | Portion of 2.65% Increase |
|-------------------------------|------------------------------|-------------------------------|------------------------------|--------------------------------------|--------------------------------|----------------------------------|--------------------------------------|----------------|---------------------------------|
| 22,624 | 36,590 | 26,099 | 30,597 | 29,872 | 27,777 | (2,095) | -7.01% | 0.37% | -0.03% |

The above figures include the following:

• Dr. Longo opted to reduce his usual memberships which reduces the total budget for dues and fees. Dr. Longo has been able to find professional development training and resources at reduced cost.

^{**}The listed items below are only highlighted figures with significant increases and/or decreases. For complete list of expenditures, see Appendix B

Object 700 – Audit Adjustments

This object is not part of the budget, but represents year-end adjustments.

This object contained an additional appropriation of \$15,000 to satisfy the Minimum Budget Requirement (MBR) for 2016-2017.

We have satisfied the MBR requirements for 2017-2018, therefore this object reflects a decrease of -96.77% from last year's budget.





General Fund Budget Conclusion

It should be evident that budget reductions have been applied wherever possible to keep the overall budget increase as low as possible, and that the additions proposed are based upon a desire to keep improving our school, and refine the educational experience offered to the children of Ashford.

The document before you is not only a well-balanced, considerate attempt to provide an exemplary education to our students, but also a fiscally responsible budget for our taxpayers. We believe that this budget gives us the tools to provide the students of Ashford with the educational experience that they deserve and must have to compete in today's global society.

Please feel free to contact Dr. Longo (<u>jplongo@ashfordct.org</u>) <u>if</u> you have any questions regarding this budget or this document.

Appendix A

SUMMARY OF GRANTS

| Grant Type | 2014 – 2015 Funds Awarded | 2015 – 2016 Funds Awarded | 2016 – 2017 Funds Awarded | 2017 – 2018 Anticipated Funds |
|--|------------------------------|------------------------------|------------------------------|----------------------------------|
| Education Cost Sharing (ECS) **Town receives funds** | \$ 3,934,729 | \$ 3,921,094 | \$ 3,881,522 | \$ 3,854,918 |
| Transportation (K-8) **Town receives funds** | \$ 40,943 | \$ 31,498 | \$ 30,758 | \$ 25,665 |
| Excess Cost – Special Ed | \$ 88,514 | \$ 96,024 | \$ 71,096 | \$ 0 (Based on SpEd needs) |
| Title I – Improving Basic Program | \$ 42,913 | \$ 45,085 | \$ 48,161 | \$ 48,161 |
| Title II – Part A Teachers | \$ 14,393 | \$ 14,448 | \$ 14,294 | \$ 14,140 |
| Title III – ELL (EASTCONN) | \$ 773 | \$ 565 | \$ 255 | \$ 150 |
| REAP – Rural Ed Assistance | \$ 26,543 | \$ 25,885 | \$ 26,468 | \$ 25,810 |
| IDEA Part B Sec.611 – Special Education Entitlement | \$ 105,619 | \$ 105,753 | \$ 103,806 | \$ 101,859 |
| IDEA Part B Sec.619 – Preschool Special Education | \$ 6,953 | \$ 6,954 | \$ 7,052 | \$ 7,000 |
| KARE – Primary Mental Health | \$ 19,502 | \$ 16,167 | \$ 19,650 | \$ 17,909 |
| School Readiness | \$ 113,400 | \$ 113,400 | \$ 113,400 | \$ 113,400 |
| Competitive School Readiness | \$ 3,790 | \$ 3,790 | \$ 3,881 | \$ 0 |



Appendix B

2016 - 2017

Board of Education Budget Presentation to the Ashford Board of Finance

March 2, 2017

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|-----------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| OBJECT 111 | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Elementary Certified Staff | 909,887 | 894,430 | 929,378 | 929,378 | 1,016,871 | 1,066,183 | 49,312 | 4.85% | 14.02% | 0.67% |
| Middle School Certified Staff | 752,022 | 688,353 | 720,508 | 746,773 | 646,763 | 635,242 | (11,521) | -1.78% | 8.36% | -0.16% |
| Art Certified Staff | 61,996 | 76,307 | 50,000 | 44,309 | 45,392 | 56,991 | 11,599 | 25.55% | 0.75% | 0.16% |
| Music Certified Staff | 113,628 | 94,967 | 98,645 | 98,645 | 102,406 | 105,323 | 2,917 | 2.85% | 1.39% | 0.04% |
| World Language Certified Staff | 142,427 | 142,427 | 146,553 | 146,553 | 150,202 | 155,226 | 5,024 | 3.35% | 2.04% | 0.07% |
| Library/Media Certified Staff | 0 | 0 | 0 | 0 | 0 | 50,125 | 50,125 | NEW | 0.66% | 0.68% |
| Phys Ed/Health Certified Staff | 123,741 | 119,392 | 101,507 | 90,551 | 73,914 | 97,563 | 23,649 | 31.99% | 1.28% | 0.32% |
| Coaches | 11,335 | 16,357 | 17,694 | 18,555 | 18,208 | 20,600 | 2,392 | 13.14% | 0.27% | 0.03% |
| Program Advisors | 5,238 | 5,719 | 5,389 | 8,457 | 14,592 | 15,296 | 704 | 4.82% | 0.20% | 0.01% |
| Prog Directors & Coordinators | 4,151 | 4,404 | 6,271 | 6,599 | 9,660 | 16,807 | 7,147 | 73.99% | 0.22% | 0.10% |
| SpEd Certified Staff | 149,568 | 100,890 | 133,839 | 116,207 | 122,394 | 132,293 | 9,899 | 8.09% | 1.74% | 0.13% |
| Remedial Certified Staff | 112,910 | 127,854 | 130,984 | 130,984 | 134,429 | 139,459 | 5,030 | 3.74% | 1.83% | 0.07% |
| Psychologist Certified Staff | 120,031 | 122,992 | 124,964 | 95,717 | 98,380 | 101,609 | 3,229 | 3.28% | 1.34% | 0.04% |
| Enrichment Certified Staff | 43,678 | 45,208 | 48,247 | 48,247 | 50,202 | 52,317 | 2,115 | 4.21% | 0.69% | 0.03% |
| Speech Certified Staff | 56,309 | 56,309 | 58,351 | 58,351 | 61,080 | 63,602 | 2,522 | 4.13% | 0.84% | 0.03% |
| Behavior Intervention Cert Staff | 0 | 0 | 0 | 0 | 60,967 | 45,751 | (15,216) | -24.96% | 0.60% | -0.21% |
| Superintendent | 68,924 | 68,924 | 70,786 | 73,386 | 73,474 | 80,334 | 6,860 | 9.34% | 1.06% | 0.09% |
| Principal | 121,937 | 123,137 | 126,490 | 126,490 | 130,249 | 134,120 | 3,871 | 2.97% | 1.76% | 0.05% |
| Special Ed Director | 57,007 | 47,107 | 97,770 | 98,370 | 101,303 | 105,334 | 4,031 | 3.98% | 1.39% | 0.05% |
| Assistant Principal | 84,770 | 84,770 | 80,000 | 82,000 | 88,500 | 93,874 | 5,374 | 6.07% | 1.23% | 0.07% |
| TOTAL Certified Staff | 2,939,557 | 2,819,546 | 2,947,376 | 2,919,572 | 2,998,986 | 3,168,048 | 169,062 | 5.64% | 41.67% | 2.28% |
| OBJECT 112 | | | | | | | | | | |
| Regular Ed Paraprofessional | 139,174 | 124,873 | 108,773 | 106,275 | 134,693 | 149,357 | 14,664 | 10.89% | 1.96% | 0.20% |
| Library Paraprofessional | 0 | 24,250 | 24,877 | 25,789 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Library Consultant | 6,733 | | | | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Athletic Officials | 4,100 | 3,844 | 4,600 | 3,720 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Extracurricular Transportation | 0 | | • | • | 2,036 | 2,097 | 61 | 3.0% | 0.03% | 0.00% |
| After School Activities Transport | 1,671 | | | | | 2,889 | 85 | 3.0% | 0.04% | 0.00% |
| Event Chaperones | 2,500 | , | , | 1,008 | 1,764 | 2,520 | 756 | 42.86% | 0.03% | 0.01% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|------------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Nursing Staff | 61,872 | 60,514 | 62,466 | 60,766 | 63,513 | 64,861 | 1,348 | 2.12% | 0.85% | 0.02% |
| SpEd Drivers | 0 | 0 | 0 | 0 | 53,203 | 65,091 | 11,888 | 22.34% | 0.86% | 0.16% |
| SpEd Paraprofessional | 277,235 | 295,015 | 318,807 | 314,450 | 355,393 | 447,774 | 92,381 | 25.99% | 5.89% | 1.25% |
| SpEd Substitutes | 45,000 | 43,575 | 45,000 | 14,155 | 20,400 | 20,400 | 0 | 0% | 0.27% | 0.00% |
| Business Manager | 30,000 | 1,642 | 20,000 | 40,813 | 36,340 | 38,553 | 2,213 | 6.09% | 0.51% | 0.03% |
| Accounting Clerks | 107,531 | 107,531 | 112,488 | 112,489 | 115,864 | 124,339 | 8,475 | 7.31% | 1.64% | 0.11% |
| Superintendent's Secretary | 53,508 | 53,508 | 54,979 | 54,980 | 56,628 | 61,327 | 4,699 | 8.30% | 0.81% | 0.06% |
| Principal's Secretary | 53,648 | 52,937 | 57,190 | 55,499 | 61,739 | 65,371 | 3,632 | 5.88% | 0.86% | 0.05% |
| Substitute Teachers/Paras | 80,000 | 50,578 | 80,000 | 35,987 | 61,200 | 61,200 | 0 | 0% | 0.80% | 0.00% |
| Special Ed Secretary | 35,380 | 35,380 | 36,353 | 36,353 | 37,444 | 41,567 | 4,123 | 11.01% | 0.55% | 0.06% |
| Sub calling stipend | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 4,500 | 1,500 | 50.0% | 0.06% | 0.02% |
| BOE Meeting Minutes Stipend | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 2,000 | 1,000 | 100.0% | 0.03% | 0.01% |
| Custodians | 160,913 | 185,334 | 194,434 | 208,251 | 200,559 | 206,114 | 5,555 | 2.77% | 2.71% | 0.08% |
| Summer Custodians | 5,470 | 4,182 | 5,635 | 5,646 | 3,520 | 5,352 | 1,832 | 52.05% | 0.07% | 0.02% |
| Facilities Manager | 0 | 0 | 0 | 0 | 0 | 20,000 | 20,000 | NEW | 0.26% | 0.27% |
| Custodian Substitutes | 5,408 | 9,481 | 6,864 | 2,288 | 4,126 | 4,126 | 0 | 0.0% | 0.05% | 0.00% |
| Emergency OT | 1,000 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 0 | 0.0% | 0.01% | 0.00% |
| Community | 500 | 1,241 | 500 | 0 | 500 | 500 | 0 | 0.0% | 0.01% | 0.00% |
| Drivers | 138,030 | 124,032 | 135,206 | 157,725 | 138,434 | 101,075 | (37,359) | -26.99% | 1.33% | -0.50% |
| Transportation Coordinator | 14,406 | 9,604 | 14,841 | 14,558 | 19,184 | 19,763 | 579 | 3.02% | 0.26% | 0.01% |
| Mechanic | 47,873 | 46,330 | 43,744 | 43,540 | 44,874 | 46,220 | 1,346 | 3.00% | 0.61% | 0.02% |
| Driver Sick/Personal Leave | 5,141 | 18,807 | 7,280 | 7,306 | 7,464 | 7,689 | 225 | 3.01% | 0.10% | 0.00% |
| Class Trip Transportation | 6,328 | 6,943 | 10,085 | 8,390 | 11,200 | 11,743 | 543 | 4.85% | 0.15% | 0.01% |
| Technology Paraprofessional | 25,304 | 26,684 | 26,062 | 27,494 | 26,040 | 28,156 | 2,116 | 8.13% | 0.37% | 0.03% |
| Technology Consultant | 80,000 | 78,900 | 81,070 | 81,800 | 82,400 | 84,872 | 2,472 | 3.00% | 1.12% | 0.03% |
| TOTAL Non-Certified Staff | 1,392,725 | 1,374,337 | 1,480,134 | 1,443,131 | 1,546,322 | 1,690,456 | 144,134 | 9.32% | 22.24% | 1.95% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|---------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| OBJECT 200 | | | | | | | | | | |
| Medical/Dental Insurance | 1,134,016 | 1,005,269 | 938,156 | 990,883 | 1,058,375 | 971,519 | (86,855) | -8.21 | 12.78% | -1.17% |
| Group Life Insurance | 9,522 | 8,760 | 10,028 | 8,425 | 10,028 | 9,984 | (44) | -0.44% | 0.13% | 0.00% |
| Workers Compensation Insurance | 65,653 | 69,613 | 70,172 | 54,216 | 57,826 | 62,315 | 4,489 | 7.76% | 0.82% | 0.06% |
| TOTAL Insurance | 1,209,191 | 1,083,642 | 1,018,356 | 1,053,525 | 1,126,229 | 1,090,787 | (82,411) | -7.32% | 13.73% | -1.11% |
| OBJECT 205 | | | | | | | | | | |
| Social Security/Medicare Costs | 171,606 | 154,078 | 178,021 | 162,171 | 166,852 | 179,319 | 12,467 | 7.47% | 2.36% | 0.17% |
| Non-Certified Retirement Costs | 28,155 | 26,061 | 32,097 | 37,420 | 61,845 | 78,457 | 16,612 | 26.86% | 1.03% | 0.22% |
| Non-Certified Other Benefits | 22,600 | 25,964 | 60,607 | 78,238 | 71,800 | 68,250 | (3,550) | -4.94% | 0.90% | -0.05% |
| Unemployment Compensate Cost | 20,000 | 353 | 1,002 | 7,202 | 27,926 | 1,000 | (26,926) | -96.42% | 0.01% | -0.36% |
| Cert Retirement Healthcare | 17,770 | 23,996 | 42,105 | 22,906 | 39,305 | 40,205 | 900 | 2.29% | 0.53% | 0.01% |
| Certified Other Benefits | 72,500 | 80,913 | 91,600 | 91,932 | 96,100 | 103,500 | 7,400 | 7.70% | 1.36% | 0.10% |
| Vol. Retirement Incentive Plan | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| TOTAL Other Insurances | 332,631 | 311,366 | 405,432 | 399,869 | 463,828 | 470,731 | 6,903 | 1.49% | 6.19% | 0.09% |
| OBJECT 312 | | | | | | | | | | |
| Workshop Sub Pay | 3,000 | 2,448 | 3,000 | 1,235 | 3,000 | 3,000 | 0 | 0% | 0.04% | 0.00% |
| Teacher Workshops (AEA) | 8,000 | 5,135 | 8,000 | 8,897 | 8,000 | 8,000 | 0 | 0% | 0.11% | 0.00% |
| Curriculum Development | 8,000 | 19,080 | 9,000 | 21,837 | 16,000 | 16,000 | 0 | 0% | 0.21% | 0.00% |
| District Professional Dev Days | 1,750 | 2,812 | 2,500 | 2,463 | 2,500 | 2,800 | 300 | 12.0% | 0.04% | 0.00% |
| CT TEAM Mentor | 3,000 | 679 | 3,000 | 1,184 | 0 | 1,000 | 1,000 | RENEW | 0.01% | 0.01% |
| AEA Tuition Reimbursement | 10,000 | 10,000 | 10,000 | 9,520 | 10,000 | 10,000 | 0 | 0% | 0.13% | 0.00% |
| MEUI Tuition Reimbursement | 3,000 | 495 | 3,000 | 5,000 | 5,000 | 5,000 | 0 | 0% | 0.07% | 0.00% |
| Curriculum Writing (Math) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Admin Tuition Reimbursement | 0 | 0 | 0 | 0 | 0 | 4,000 | 4,000 | NEW | 0.05% | 0.05% |
| TOTAL Instructional Improvement | 36,750 | 40,649 | 38,500 | 50,136 | 44,500 | 49,800 | 5,300 | 11.91% | 0.66% | 0.07% |

| | nge % of ‰ Budget | Increase |
|--|----------------------|----------------------|
| OBJECT 319 A B C D E F G = F less E H = 0 | G ÷ E | J = G ÷ 7,406,140 |
| Athletic Officials 0 0 0 0 4,600 4,880 280 6.0 | 9% 0.06% | 0.00% |
| Speech Outsourced 40,000 35,864 40,000 39,441 50,888 73,000 22,112 43.4 | 5% 0.96% | 0.30% |
| Training Seminars 7,000 4,270 7,000 3,098 8,554 650 (7,904) -92. | 10% 0.01% | -0.11% |
| OT Outsourced 60,000 57,522 62,000 57,860 59,596 65,000 5,404 9.0 | 7% 0.85% | 0.07% |
| Evaluations Outsourced 10,500 6,100 13,000 9,130 11,450 12,240 790 6.9 | 0.16% | 0.01% |
| Physical Therapy Outsourced 10,000 5,945 12,000 12,000 22,050 43,000 20,950 95.0 | 0.57% | 0.28% |
| Behavioral Therapy Outsourced 42,500 44,720 48,500 40,004 42,500 54,000 11,500 27.0 | 0.71% | 0.16% |
| Assistive Technology/ACC 0 0 2,000 52 2,087 0 (2,087) -100 | .0% 0% | -0.03% |
| Spec Ed Consultant 0 0 0 0 0 0 0 0 0 | % 0% | 0.00% |
| Pre-K Screening 0 0 1,500 384 0 0 0 0 | % 0% | 0.00% |
| Legal 45,000 6,746 15,000 13,868 20,000 20,000 0 0 | % 0.26% | 0.00% |
| Audit 18,000 16,250 15,000 16,150 16,250 22,250 6,000 36.9 | 0.29% | 0.08% |
| Data Processing 12,500 14,836 12,500 11,407 13,723 12,664 (1,059) -7.7 | 2% 0.17% | -0.01% |
| Health Consultant 10,000 6,750 11,500 20,100 10,000 13,000 3,000 30.0 | 0.17% | 0.04% |
| Volunteer Screening 600 12 400 0 408 480 72 17.6 | 0.01% | 0.00% |
| TOTAL Professional Services 256,100 199,015 240,400 223,493 262,106 321,164 59,058 22.5 | 4.22% | 0.80% |
| OBJECT 321 | | |
| Plant Utilities 78,000 61,305 72,000 65,600 67,396 67,874 478 0.7 | 1% 0.89% | 0.01% |
| TOTAL Utilities 78,000 61,305 72,000 65,600 67,396 67,874 478 0.7 | 1% 0.89% | 0.01% |
| OBJECT 322 | | |
| Spec Ed Equip Maintenance 1,000 1,590 1,000 557 2,000 1,000 (1,000) -50. | 0.01% | -0.01% |
| Administrative Equipment Maint 300 625 500 39 758 500 (258) -34. | | 0.00% |
| Rubbish Removal 8,000 7,288 7,818 7,479 7,537 7,393 (144) -1.9 | 1% 0.10% | 0.00% |
| Asbestos Monitoring 660 1,382 550 0 550 1,657 1,107 201. | | 0.01% |
| Water 14,000 22,158 16,000 15,881 17,438 16,845 (593) -3.4 | | -0.01% |
| General Maintenance & Repairs 16,000 38,118 18,000 62,146 20,000 20,000 0 0 | | 0.00% |
| Sanitary System 5,000 3,000 4,000 3,140 3,000 3,880 880 29.3 | | 0.01% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|--------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Fire Equipment | 10,000 | 4,500 | 10,000 | 4,484 | 4,977 | 5,348 | 371 | 7.45% | 0.07% | 0.01% |
| Generator Maintenance | 6,000 | 3,592 | 4,000 | 1,169 | 3,868 | 3,527 | (341) | -8.82% | 0.05% | 0.00% |
| Boiler | 13,000 | 17,420 | 14,000 | 15,599 | 13,718 | 14,080 | 362 | 2.64% | 0.19% | 0.00% |
| Grounds Upkeep | 3,000 | 5,942 | 5,000 | 12,199 | 7,644 | 7,770 | 126 | 1.64% | 0.10% | 0.00% |
| Painting | 1,000 | 545 | 2,000 | 2,667 | 1,964 | 1,690 | (274) | -13.96% | 0.02% | 0.00% |
| Floor Covering | 0 | 6,539 | 6,000 | 16,820 | 6,560 | 6,560 | 0 | 0% | 0.09% | 0.00% |
| Roof Maintenance | 5,500 | 1,745 | 4,500 | 1,800 | 3,595 | 4,020 | 425 | 11.82% | 0.05% | 0.01% |
| Radon Testing | 300 | 0 | 300 | 0 | 300 | 0 | (300) | -100.0% | 0% | 0.00% |
| HVAC Maintenance | 8,000 | 3,200 | 8,000 | 14,543 | 5,250 | 10,215 | 4,965 | 94.57% | 0.13% | 0.07% |
| TOTAL Maintenance | 91,760 | 117,644 | 101,668 | 158,524 | 99,159 | 104,484 | 5,325 | 5.37% | 1.37% | 0.07% |
| OBJECT 323 | | | | | | | | | | |
| Music Instrument Maintenance | 600 | 644 | 600 | 455 | 570 | 680 | 110 | 19.30% | 0.01% | 0.00% |
| Audio Visual Equipment Maint | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Phys Ed/Health Equipment Maint | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Tech Equip Maintenance | 3,000 | 1,177 | 3,000 | 2,513 | 3,997 | 0 | (3,997) | -100.0% | 0% | -0.05% |
| TOTAL Equipment Maintenance | 3,600 | 1,821 | 3,600 | 2,968 | 4,567 | 680 | (3,887) | -85.11% | 0.01% | -0.05% |
| OBJECT 324 | | | | | | | | | | |
| Student Accident Insurance | 995 | 1,065 | 1,150 | 1,065 | 1,097 | 1,117 | 20 | 1.78% | 0.01% | 0.00% |
| Plant Insurance | 21,715 | 26,498 | 28,750 | 20,416 | 25,524 | 26,290 | 766 | 3.00% | 0.35% | 0.01% |
| Transportation Insurance | 12,680 | 17,402 | 16,899 | 10,771 | 13,605 | 16,899 | 3,294 | 24.21% | 0.22% | 0.04% |
| TOTAL Liability Insurance | 35,390 | 44,965 | 46,799 | 32,252 | 40,226 | 44,305 | 4,079 | 10.14% | 0.58% | 0.06% |
| OBJECT 331 | | | | | | | | | | |
| SpEd Transportation | 69,808 | 69,808 | 73,275 | 31,484 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Class Trip Tolls & Parking | 100 | 100 | 100 | 52 | 82 | 82 | 0 | 0% | 0% | 0.00% |
| Regular Transportation | 0 | 0 | 0 | 0 | 0 | 22,500 | 22,500 | NEW | 0% | 0.30% |
| TOTAL Transportation | 69,908 | 69,908 | 73,375 | 31,536 | 82 | 22,582 | | 27439.02% | 0% | 0.30% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|---------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| OBJECT 340 | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Telephone | 7,000 | 7,490 | 7,500 | 7,310 | 9,143 | 10,129 | 986 | 10.78% | 0.13% | 0.01% |
| Postage | 4,000 | 4,425 | 4,000 | 4,736 | 4,341 | 4,798 | 457 | 10.53% | 0.06% | 0.01% |
| Internet | 0 | 0 | 0 | 0 | 0 | 5,400 | 5,400 | 0% | 0.07% | 0.07% |
| Advertising | 500 | 1,277 | 500 | 1,055 | 520 | 1,035 | 515 | 99.04% | 0.01% | 0.01% |
| TOTAL Communication | 11,500 | 13,191 | 12,000 | 13,101 | 14,004 | 21,362 | 7,358 | 52.54% | 0.28% | 0.10% |
| OBJECT 370 | | | | | | | | | | |
| Elem Out of District Tuition | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| RE Homebound Tutoring | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| MS Out of District Tuition | 27,100 | 32,400 | 27,100 | 23,930 | 27,900 | 19,200 | (8,700) | -31.18% | 0.25% | -0.12% |
| After School Math Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Outplacement Tuition | 281,600 | 317,550 | 433,731 | 292,550 | 255,463 | 79,600 | (175,863) | -68.84% | 1.05% | -2.37% |
| Homebound Instruction/Tutoring | 5,000 | 4,410 | 5,000 | 0 | 5,000 | 5,000 | 0 | 0% | 0.07% | 0.00% |
| Extended School Year | 37,000 | 37,000 | 40,000 | 34,512 | 32,376 | 40,000 | 7,624 | 23.55% | 0.53% | 0.10% |
| After School Math Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| TOTAL Outside Services | 350,700 | 391,360 | 505,831 | 350,993 | 320,739 | 143,800 | (176,939) | -55.17% | 1.89% | -2.39% |
| OBJECT 390 | | | | | | | | | | |
| Contract Mileage | 2,000 | 1,352 | 2,000 | 442 | 1,140 | 1,570 | 430 | 37.73% | 0.02% | 0.01% |
| Printing | 1,000 | 824 | 1,500 | 192 | 1,016 | 1,016 | 0 | 0% | 0.01% | 0.00% |
| Fleet Maintenance Services | 44,072 | 37,061 | 39,072 | 46,114 | 16,844 | 17,012 | 168 | 1.00% | 0.22% | 0.00% |
| Bus Facility Building Usage | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 | 0 | 0% | 0.05% | 0.00% |
| TOTAL Purchased Services | 50,672 | 42,837 | 46,172 | 50,348 | 22,600 | 23,199 | 599 | 2.65% | 0.31% | 0.01% |
| OBJECT 410 | | | | | | | | | | |
| Elementary General Supplies | 4,000 | 6,620 | 5,000 | 5,274 | 7,920 | 6,920 | (1,000) | -12.63% | 0.09% | -0.01% |
| Elementary Reading Supplies | 1,124 | 5,961 | 350 | 322 | 1,247 | 2,287 | 1,040 | 83.39% | 0.03% | 0.01% |
| Elementary Math Supplies | 1,212 | 1,964 | 150 | 651 | 200 | 2,865 | 2,665 | 1332.50% | 0.04% | 0.04% |
| Elementary Lang Arts Supplies | 1,125 | 2,485 | 1,863 | 671 | 654 | 2,770 | 2,116 | 323.54% | 0.04% | 0.03% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|----------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Elementary Health Supplies | 500 | 74 | 100 | 0 | 2,500 | 1,000 | (1,500) | -60.00% | 0.01% | -0.02% |
| Elementary Science Supplies | 389 | 347 | 250 | 20 | 946 | 4,300 | 3,354 | 354.55% | 0.06% | 0.05% |
| Elem Social Studies Supplies | 500 | 323 | 150 | 0 | 300 | 300 | 0 | 0% | 0% | 0.00% |
| Elementary Workbooks | 0 | 0 | 0 | 0 | 0 | 2,109 | 2,109 | NEW | 0.03% | 0.03% |
| Assessments | 6,800 | 8,961 | 9,800 | 11,214 | 8,961 | 9,000 | 39 | 0.44% | 0.12% | 0.00% |
| Elementary Art Supplies | 112 | 251 | 150 | 0 | 1,814 | 1,559 | (255) | -14.05% | 0.02% | 0.00% |
| Middle School General Supplies | 4,000 | 5,850 | 4,000 | 5,206 | 6,501 | 5,500 | (1,001) | -15.40% | 0.07% | -0.01% |
| Middle School LA Supplies | 275 | 1,319 | 400 | 585 | 1,542 | 1,029 | (513) | -33.24% | 0.01% | -0.01% |
| Middle School Math Supplies | 650 | 153 | 250 | 197 | 300 | 2,034 | 1,734 | 577.95% | 0.03% | 0.02% |
| Middle School Reading Supplies | 275 | 274 | 250 | 152 | 300 | 4,023 | 3,723 | 1241.11% | 0.05% | 0.05% |
| Middle School Science Supplies | 2,800 | 5,036 | 600 | 1,290 | 5,720 | 9,861 | 4,141 | 72.39% | 0.13% | 0.06% |
| Middle School Social Stud Supp | 100 | 419 | 100 | 102 | 400 | 434 | 34 | 8.49% | 0.01% | 0.00% |
| Middle School Testing Supplies | 150 | 0 | 300 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Middle School Workbooks | 0 | 0 | 0 | 0 | 0 | 1,617 | 1,617 | NEW | 0.02% | 0.02% |
| Remedial Supplies | 0 | 0 | 0 | 0 | 1,000 | 900 | (100) | -10.00% | 0.01% | 0.00% |
| Art Supplies | 2,000 | 2,976 | 1,500 | 2,290 | 4,000 | 3,152 | (848) | -21.20% | 0.04% | -0.01% |
| General Music Supplies | 367 | 313 | 350 | 107 | 370 | 2,235 | 1,865 | 504.15% | 0.03% | 0.03% |
| Choral Supplies | 1,500 | 3,400 | 1,000 | 460 | 248 | 1,630 | 1,382 | 557.06% | 0.02% | 0.02% |
| Band Supplies | 1,500 | 3,565 | 1,000 | 1,115 | 1,918 | 400 | (1,518) | -79.14% | 0.01% | -0.02% |
| World Language Supplies | 700 | 582 | 350 | 632 | 360 | 200 | (160) | -44.44% | 0% | 0.00% |
| ELL Supplies | 0 | 0 | 0 | 0 | 200 | 0 | (200) | -100.0% | 0% | 0.00% |
| Library Supplies | 405 | 1,357 | 405 | 160 | 1,333 | 1,286 | (47) | -3.53% | 0.02% | 0.00% |
| Library Periodicals | 860 | 837 | 800 | 785 | 785 | 820 | 35 | 4.46% | 0.01% | 0.00% |
| Library Non-Print Supplies | 0 | 150 | 650 | 150 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Phys Ed Supplies | 1,000 | 3,937 | 600 | 1,031 | 200 | 4,695 | 4,495 | 2247.48% | 0.06% | 0.06% |
| Health Supplies | 100 | 631 | 250 | 186 | 200 | 1,500 | 1,300 | 650.00% | 0.02% | 0.02% |
| Graduation Supplies | 1,000 | 1,093 | 1,400 | 903 | 414 | 400 | (14) | -3.38% | 0.01% | 0.00% |
| Athletic Supplies | 700 | 6,472 | 2,300 | 2,072 | 2,600 | 2,600 | 0 | 0% | 0.03% | 0.00% |
| After School Activities Supplies | 0 | 0 | 0 | 518 | 2,400 | 3,600 | 1,200 | 50.00% | 0.05% | 0.02% |
| SpEd Instructional Supplies | 3,500 | 2,731 | 2,000 | 677 | 1,455 | 4,391 | 2,936 | 201.82% | 0.06% | 0.04% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|--------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Gifted Program Supplies | 4,400 | 3,762 | 5,000 | 0 | 5,000 | 5,000 | 0 | 0% | 0.07% | 0.00% |
| CORR Life Skills Supplies | 1,000 | 997 | 1,500 | 532 | 358 | 1,500 | 1,142 | 318.99% | 0.02% | 0.02% |
| Behavior Support Supplies | 600 | 332 | 1,000 | 94 | 1,430 | 2,716 | 1,286 | 89.93% | 0.04% | 0.02% |
| Assessment Supplies | 5,500 | 1,683 | 1,000 | 2,574 | 862 | 2,482 | 1,620 | 187.99% | 0.03% | 0.02% |
| Enrichment Supplies | 2,500 | 3,957 | 1,250 | 10,196 | 5,000 | 2,004 | (2,996) | -59.92% | 0.03% | -0.04% |
| SpEd Remedial Supplies | 304 | 0 | 0 | 0 | 520 | 831 | 311 | 59.79% | 0.01% | 0.00% |
| Medical Supplies | 3,000 | 5,740 | 4,000 | 12,139 | 3,754 | 6,980 | 3,226 | 85.95% | 0.09% | 0.04% |
| ELL Supplies | 79 | 0 | 79 | 0 | 0 | 200 | 200 | NEW | 0% | 0.00% |
| SpEd Software/Supplies | 2,000 | 783 | 2,000 | 6,724 | 8,622 | 2,479 | (6,143) | -71.25% | 0.03% | -0.08% |
| Special Needs Products (SIT) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Administrative Office Supplies | 3,000 | 6,664 | 4,000 | 3,372 | 2,134 | 5,409 | 3,275 | 153.48% | 0.07% | 0.04% |
| Report Cards | 5,000 | 2,400 | 5,000 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Copier Paper | 6,000 | 7,757 | 7,766 | 3,815 | 7,747 | 7,514 | (233) | -3.01% | 0.10% | 0.00% |
| Plant Floor Supplies | 5,000 | 10,752 | 5,000 | 4,115 | 6,650 | 6,650 | 0 | 0.0% | 0.09% | 0.00% |
| Plant Cleaning Supplies | 2,000 | 1,643 | 2,500 | 2,168 | 1,652 | 1,827 | 175 | 10.61% | 0.02% | 0.00% |
| Plant General Supplies | 5,000 | 6,784 | 4,000 | 6,090 | 3,501 | 3,000 | (501) | -14.32% | 0.04% | -0.01% |
| Plant Paper Supplies | 10,000 | 12,111 | 10,000 | 9,454 | 8,776 | 9,301 | 525 | 5.99% | 0.12% | 0.01% |
| Plant Lighting Supplies | 1,300 | 551 | 1,300 | 981 | 1,701 | 1,614 | (87) | -5.11% | 0.02% | 0.00% |
| Plant Tools | 0 | 0 | 500 | 1,957 | 1,056 | 1,201 | 145 | 13.75% | 0.02% | 0.00% |
| Transportation Clean Supplies | 150 | 86 | 150 | 0 | 12 | 12 | 0 | 0% | 0% | 0.00% |
| Transportation Paper Supplies | 200 | 308 | 200 | 0 | 488 | 488 | 0 | 0% | 0.01% | 0.00% |
| Fleet Maintenance Supplies | 0 | 0 | 0 | 0 | 21,300 | 21,817 | 517 | 2.43% | 0.29% | 0.01% |
| Manage Breakfast Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology Elementary Supplies | 2,043 | 3,338 | 3,000 | 4,074 | 2,198 | 160 | (2,038) | -92.72% | 0% | -0.03% |
| Technology Middle School Suppl | 4,085 | 1,631 | 3,000 | 4,956 | 1,631 | 5,220 | 3,589 | 220.05% | 0.07% | 0.05% |
| Technology Arts Supplies | 436 | 0 | 470 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology Tech Ed Supplies | 0 | 860 | 500 | 0 | 2,017 | 60 | (1,957) | -97.03% | 0% | -0.03% |
| Technology Library Supplies | 1,485 | 0 | 1,485 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology SpEd Supplies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology Admin Supplies | 6,258 | 5,802 | 3,000 | 2,399 | 626 | 0 | (626) | -100.0% | 0% | -0.01% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|----------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Technology Subscriptions | 25,000 | 16,732 | 25,000 | 21,065 | 15,263 | 7,650 | (7,613) | -49.88% | 0.10% | -0.10% |
| TOTAL Supplies | 133,984 | 162,754 | 129,018 | 133,457 | 159,086 | 181,533 | 22,447 | 14.11% | 2.39% | 0.30% |
| OBJECT 411 | | | | | | | | | | |
| Plant Fuel | 106,651 | 107,568 | 105,000 | 103,818 | 67,494 | 68,499 | 1,005 | 1.49% | 0.90% | 0.01% |
| TOTAL Heating Fuel | 106,651 | 107,568 | 105,000 | 103,818 | 67,494 | 68,499 | 1,005 | 1.49% | 0.90% | 0.01% |
| OBJECT 412 | | | | | | | | | | |
| Diesel | 38,500 | 34,599 | 35,500 | 35,103 | 23,581 | 24,167 | 586 | 2.48% | 0.32% | 0.01% |
| Gasoline | 15,000 | 9,957 | 15,000 | 5,798 | 7,900 | 8,484 | 584 | 7.39% | 0.11% | 0.01% |
| TOTAL Transportation Fuel | 53,500 | 44,556 | 50,500 | 40,901 | 31,481 | 32,651 | 1,170 | 3.72% | 0.43% | 0.02% |
| OBJECT 420 | | | | | | | | | | |
| Elementary Supplemental Texts | 2,500 | 1,567 | 300 | 0 | 2,071 | 878 | (1,193) | -57.61% | 0.01% | -0.02% |
| Elementary Curriculum Upgrade | 3,000 | 160 | 300 | 3,614 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Elementary Replacement Texts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Elementary Periodicals | 515 | 2,146 | 300 | 0 | 1,172 | 1,560 | 388 | 33.14% | 0.02% | 0.01% |
| Middle School Supplemental Texts | 2,500 | 2,500 | 300 | 0 | 1,890 | 250 | (1,640) | -86.77% | 0% | -0.02% |
| Middle School Reading Texts | 0 | 0 | 0 | 0 | 691 | 0 | (691) | -100.0% | 0% | -0.01% |
| Middle School Periodicals | 350 | 1,633 | 300 | 0 | 534 | 0 | (534) | -100.0% | 0% | -0.01% |
| Middle School Replacment Text | 0 | 169 | 0 | 0 | 220 | 0 | (220) | -100.0% | 0% | 0.00% |
| Middle School Curriculum Upgrade | 2,000 | 9,473 | 300 | 4,624 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Art Textbooks | 100 | 0 | 0 | 0 | 0 | 735 | 735 | NEW | 0.01% | 0.01% |
| World Language Textbooks | 0 | 0 | 0 | 458 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Phys Ed/Health Textbooks | 0 | 0 | 0 | 0 | 47 | 225 | 178 | 378.72% | 0% | 0.00% |
| SpEd & Support Textbooks | 0 | 0 | 0 | 0 | 0 | 1,000 | 1,000 | NEW | 0.01% | 0.01% |
| Specialized Text (NIMAS) | 1,000 | 0 | 200 | 0 | 102 | 0 | (102) | -100.0% | 0% | 0.00% |
| TOTAL Textbooks | 11,965 | 17,648 | 2,000 | 8,695 | 6,727 | 4,648 | (2,079) | -30.90% | 0.06% | -0.03% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|--------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| OBJECT 430 | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Library Books Grades K-4 | 1,783 | 153 | 0 | 0 | 2,000 | 1,080 | (920) | -46.00% | 0.01% | -0.01% |
| Library Books Grade 5-8 | 1,783 | 575 | 0 | 0 | 2,000 | 0 | (2,000) | -100.0% | 0% | -0.03% |
| TOTAL Library Books | 3,566 | 728 | 0 | 0 | 4,000 | 1,080 | (2,920) | -73.00% | 0.01% | -0.04% |
| OBJECT 540 | | | | | | | | | | |
| Elementary Equipment | 350 | 0 | 350 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Elementary Furniture | 500 | 742 | 0 | 7,766 | 0 | 2,918 | 2,918 | RENEW | 0.04% | 0.04% |
| Middle School Equipment | 350 | 0 | 350 | 0 | 0 | 389 | 389 | RENEW | 0.01% | 0.01% |
| Middle School Furniture | 500 | 3,466 | 1,000 | 6,049 | 0 | 971 | 971 | RENEW | 0.01% | 0.01% |
| Music Equipment | 1,290 | 12,304 | 7,690 | 15,468 | 0 | 999 | 999 | RENEW | 0.01% | 0.01% |
| Band Equipment | 0 | 0 | 0 | 0 | 0 | 502 | 502 | NEW | 0.01% | 0.01% |
| Library Equip/Furniture | 0 | 0 | 0 | 8,729 | 0 | 0 | 0 | 0.0% | 0% | 0.00% |
| Phys Ed Equipment | 1,000 | 5,647 | 6,000 | 1,870 | 1,693 | 6,695 | 5,002 | 295.45% | 0.09% | 0.07% |
| Health Equipment | 0 | 0 | 0 | 0 | 0 | 2,500 | 2,500 | NEW | 0.03% | 0.03% |
| Athletic Equipment | 0 | 15,185 | 2,000 | 0 | 349 | 0 | (349) | -100.0% | 0% | 0.00% |
| AT Technology Equip Purchase | 0 | 0 | 0 | 0 | 0 | 1,500 | 1,500 | NEW | 0.02% | 0.02% |
| AT Equipment Rental | 3,000 | 2,946 | 3,000 | 4,012 | 7,296 | 7,420 | 124 | 1.70% | 0.10% | 0.00% |
| Adaptive Equipment | 2,000 | 1,119 | 3,000 | 644 | 2,488 | 5,000 | 2,512 | 100.96% | 0.07% | 0.03% |
| Sp Ed Technology Equipment | 4,000 | 5,094 | 2,500 | 17,550 | 979 | 1,000 | 21 | 2.15% | 0.01% | 0.00% |
| Sp Ed Equipment | 0 | 0 | | 0 | 523 | 0 | (523) | -100.0% | 0% | -0.01% |
| Copier Lease | 33,419 | 30,004 | 33,419 | 32,055 | 34,422 | 22,161 | (12,261) | -35.62% | 0.29% | -0.17% |
| Administrative Equip/Furn | 200 | 7,522 | 0 | 450 | 280 | 750 | 470 | 167.86% | 0.01% | 0.01% |
| Plant Equipment | 6,000 | 21,500 | 6,000 | 21,947 | 3,336 | 2,019 | (1,317) | -39.47% | 0.03% | -0.02% |
| Plant Rentals | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Food Service Equipment | 0 | 0 | 0 | 459 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology Elementary Equip | 4,269 | 112,908 | 11,800 | 42,756 | 12,715 | 7,500 | (5,215) | -41.01% | 0.10% | -0.07% |
| Technology Middle School Equip | 3,025 | 42,880 | 33,000 | 95,463 | 13,820 | 42,233 | 28,413 | 205.59% | 0.56% | 0.38% |
| Technology Admin Equip | 1,400 | 11,537 | 1,500 | 23,935 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology Tech Ed Equip | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 | NEW | 0.07% | 0.07% |

| Object/Account Description | Approved Budget 14-15 | Audited Actual Expenses 14-15 | Approved Budget 15-16 | Audited Actual Expenses 15-16 | Approved Budget 16-17 | BOE Proposed Budget 17-18 | Change \$ | Change % | % of Budget | Portion of 2.65% Increase |
|--------------------------------|-----------------------------|--|-----------------------------|--|-----------------------------|------------------------------------|--------------|-------------|----------------------|---------------------------------|
| | Α | В | С | D | Е | F | G = F less E | H = G ÷ E | I = F ÷ 7,602,592 | J = G ÷ 7,406,140 |
| Technology Network Equip | 1,480 | 10,773 | 3,222 | 25 | 3,335 | 0 | (3,335) | -100.0% | 0% | -0.05% |
| Technology SpEd/Support Equip | 3,480 | 0 | 3,480 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Technology Music Equipment | 0 | 32,700 | 0 | 0 | 0 | 140 | 140 | NEW | 0% | 0.00% |
| Technology Art Equip | 0 | 0 | 0 | 0 | 0 | 3,904 | 3,904 | NEW | 0% | 0.05% |
| Home Depot Rebate Expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% | 0% | 0.00% |
| TOTAL Equipment | 66,263 | 316,329 | 118,311 | 279,177 | 81,236 | 113,602 | 32,366 | 39.84% | 1.49% | 0.44% |
| OBJECT 640 | | | | | | | | | | |
| Robotic Competition Fees | 0 | 0 | 2,000 | 1,894 | 3,000 | 2,000 | (1,000) | -33.3% | 0.03% | -0.01% |
| SpEd Dues & Fees | 700 | 6,835 | 1,000 | 715 | 3,719 | 2,050 | (1,669) | -44.88% | 0.03% | -0.02% |
| SpEd Extra Curricular Fees | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Character Dev Train & Material | 2,000 | 16 | 2,000 | 0 | 1,912 | 3,808 | 1,896 | 99.16% | 0.05% | 0.03% |
| Dues & Fees | 7,675 | 17,608 | 9,000 | 10,535 | 11,251 | 7,845 | (3,406) | -30.27% | 0.10% | -0.05% |
| Board of Education Expenses | 1,000 | 1,543 | 1,000 | 721 | 2,395 | 2,724 | 329 | 13.74% | 0.04% | 0.00% |
| Professional Development | 9,000 | 9,255 | 9,000 | 14,617 | 5,320 | 6,000 | 680 | 12.78% | 0.08% | 0.01% |
| Principal's Discretionary Fund | 800 | 854 | 800 | 1,018 | 1,000 | 1,050 | 50 | 5.00% | 0.01% | 0.00% |
| Medical/Screenings | 1,299 | 479 | 1,299 | 1,098 | 1,275 | 2,300 | 1,025 | 80.39% | 0.03% | 0.01% |
| Penalty Fees & Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Stop Check Payment Fee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| TOTAL Dues & Fees | 22,624 | 36,590 | 26,099 | 30,597 | 29,872 | 27,777 | (2,095) | -7.01% | 0.37% | -0.03% |
| OBJECT 700 | | | | | | | | | | |
| Miscellaneous | 30,500 | 0 | 0 | 0 | 15,000 | 0 | (15,000) | -100.0% | 0% | -0.20% |
| Operating Transfers Out-Cafe | 500 | 0 | 500 | 0 | 500 | 500 | 0 | 0% | 0.01% | 0.00% |
| XFR to 1% Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| Audit Adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% | 0% | 0.00% |
| TOTAL Audit Adjustments | 31,000 | 0 | 500 | 0 | 15,500 | 500 | (15,000) | -96.77% | 0.01% | -0.20% |
| General Fund (01) Totals | 7,288,036 | 7,257,760 | 7,423,071 | 7,391,713 | 7,406,140 | 7,649,561 | 243,421 | 2.65% | 100% | 2.65% |

Appendix C Region #19 Transportation Budget

| Description | Hours | Rate | | # Days or Weeks | Total | |
|--|---------|--------------|-------|-----------------|--------------|-------------------------|
| 3hrs/day x 4.5 runs | 13.5 | \$23.30 | | 192 | \$ 60,393.60 | |
| Late run 1.5hrs x 2runs x 2 days | 6 | \$23.30 | | 30 | \$ 4,194.00 | |
| Sick time 3/hrs day x 4 runs | 12 | \$23.30 | | 15 | \$ 4,194.00 | |
| Transportation Coordinator (0.4FTE) | 6 | \$25.60 | | 38 | \$ 5,836.80 | |
| 1 , | | | | | \$ 49,017.44 | |
| TOTAL DRIVER COSTS | | | | | | \$123,635.84 |
| 1011ILDRIVER COSTS | | | | | | ψ123,033.0 1 |
| Mechanic Annual Salary | | \$ 57,775 | | 0.2FTE | \$ 11,554.95 | |
| Mechanic Benefits | | | | | \$ 6,381.17 | |
| TOTAL MECHANIC COSTS | | | | | | \$ 17,936.12 |
| Estimated Fuel | Mileage | MPG | #days | Cost/gallon | Total | |
| Run 1 | 120 | 7 | 180 | \$ 1.8979 | \$ 5,856.38 | |
| Run 2 | 100 | 7 | 180 | \$ 1.8979 | \$ 4,880.31 | |
| Run 3 | 100 | 7 | 180 | \$ 1.8979 | \$ 4,880.31 | |
| Run 4 | 63 | 7 | 180 | \$ 1.8979 | \$ 3,074.60 | |
| Late Run | 80 | 7 | 78 | \$ 1.8979 | \$ 1,691.84 | |
| TOTAL ESTIMATED FUEL | | | | | | \$ 20,383.45 |
| | | Rate | | Percentage | Total | |
| Liability (LAP) Insurance | | \$ 28,164.32 | | 40% | \$ 11,265.73 | |
| Fleet Maintenance & Services | | \$ 64,715.00 | | 40% | \$ 25,886.00 | |
| COSTA Dues | | \$ 465 | | 40% | \$ 186 | |
| Driver Medical Exams/Drug Screenings | | \$ 1,700 |) | 40% | \$ 680 | |
| Bus Facility Building Usage | | \$ 6,000 |) | 40% | \$ 2,400 | |
| TOTAL OTHER COSTS | | | | | | \$ 40,417.73 |
| TOTAL REGION 19 TRANSPORTATION COST FOR FY17-18 | | | | | | \$202,373.13 |
| TOTAL REGION 19 TRAINSFORTATION COST FOR F117-10 | | | | | | \$404,373.13 |

^{**}Includes Ellis Tech**

Discount rate applied for Diesel Fuel

LAP Insurance capped at 3% increase

Pay rate and benefit cost increases based on collective bargaining agreement

Thank You for your continued support.

If you have any questions regarding this document please forward them to Dr. Longo.

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